

Annex C – Overview of Climate Action Programme 2024/25 Delivery Plan

The table below provides an overview of the actions included in the 2024/25 delivery plan for the Climate Action Programme, across its three pillars:

- Becoming a climate active council
- Decarbonising our estate and operations by 2030
- Enabling Oxfordshire’s transition to net zero.

Climate Action Programme 2024/25 delivery plan		
Becoming a climate active council		RAG
Expand Carbon Literacy training – targeting silver status	Head of Climate Action / Organisational Development	A
<ul style="list-style-type: none"> • OCC is currently behind in its ambition to reach Silver Accreditation as a Carbon Literate Organisation. • 367 staff have now completed the nationally recognised Carbon Literacy Training since 2021. • 8 staff are now trained to deliver Carbon Literacy Training, up from 7 in 2023/24. • A scoping paper has been prepared to chart a pathway to attaining Silver Accreditation. • Staff capacity has been allocated following filling a vacancy and 12 training sessions will be delivered in Q4. 		
Decarbonising our estate and operations by 2030		RAG
Deliver Carbon Management Plan 2022-30: planned actions for 2024/25 (estate, fleet, highway assets and staff travel)	Director of Property and Assets / Head of Climate Action	A
<ul style="list-style-type: none"> • The Carbon Management Plan 2022-30 is being reviewed following conversation with portfolio member to update projections of residual emissions. • The majority of carbon savings to date have come from the streetlighting LED conversion programme which is now complete. • The property decarbonisation works – delayed in 23/24 - have now entered a design and build contract to deliver nearly all of the works. These are currently in the design stage with substantial activity taking place across the summer and output for the first 19 sites expected to be coming to the relevant governance process in October and November, with delivery to start following relevant approval. • £30 million of capital investment is agreed in the capital programme (this includes external capital grant funding) to support the decarbonisation and resilience of the council’s fleet and property. This investment will reduce emissions by a further 64% compared to 2019/20 over the next three years. • Currently a second phase of property decarbonisation works of £20 million is in the capital pipeline (unfunded) and will be requested to come forward into the capital programme. This cost is now around £25.5 million, as we have more detailed information from energy audits. It is predicted to help reduce corporate emissions by a further 38% compared to 2025/26. • Options to fast-track delivery for property and fleet decarbonisation works by 2028 are being explored. This will not increase the overall funding envelope for the programme but would require front loading of funding allocations from 2025-2027. • Electrification of our fleet vehicles has continued and there are now 55 fully electric vehicles in the fleet. 99 vehicles are due to be exchanged in year. 		

<ul style="list-style-type: none"> The key risks identified include delays in the property decarbonisation and fleet replacement programmes (which is currently reporting an amber status against the 99 vehicle deliveries in 24/25) and the need for additional funding. 		
Developing a carbon insetting/offsetting strategy and action plan for the council's own estate	Head of Climate Action	G
<ul style="list-style-type: none"> Work is underway to assess the council's offsetting requirements. This has identified a range of offset options with significant variability in pricing. It has also identified that the market around offsets is very constrained. A number of options including commercial investments in schemes such as biochar, solar generation and our ability to allocate these credits to our estate will be investigated. An early budget proposal for 2025/26 has been submitted for limited forward purchasing of offset credits through a nationally accredited schemes like the Woodland Carbon Code (WCC). The key risks identified are the limited availability of accredited offsets in the market and underdeveloped options for insetting using carbon reduction schemes. Mitigation of these factors will be central to the completed Strategy and Action Plan. There is also work taking place with the Local Nature Partnership to look how partners can catalyse more woodland carbon code accredited schemes coming to market in Oxfordshire. 		
Support schools through providing Action on Carbon and Energy in Schools (ACES) programme and deliver and evaluate success of loan scheme	Head of Climate Action	G
<ul style="list-style-type: none"> The ACES programme funded by the Council is now in its third year. It continues to provide valuable support to schools in implementing energy-saving measures to reduce carbon emissions. Since April 2024, the programme has completed 8 energy assessments, with 3 more scheduled for November, working toward the annual target of 15. Additionally, ACES has completed 1 detailed energy assessment, with 2 more planned, aiming to reach their target of 5 for the 2024/25 period. For the coming school year, ACES will focus on providing 1-to-1 support for 12 schools to further improve energy efficiency efforts. The Schools Energy Efficiency Loan Scheme has seen strong demand, with all funding (£800k) now allocated in principle. This funding will support energy efficiency improvements and energy generation projects across 14 schools. During the summer of 2024, 5 schools completed installations of photovoltaic (PV) panels and LED lighting to boost energy efficiency and provide energy generation. The remaining 9 schools are scheduled to carry out similar projects in Q3 and Q4 of the 2024/25 period, further contributing to carbon reduction efforts. A capital budget proposal to expand the energy efficiency schools loan scheme has been submitted, which would allow roll out across the majority of maintained schools providing energy efficiency upgrades and renewable energy installations. The key risks identified are limited school staffing capacity, which may prevent schools from utilising ACES support or completing loan scheme projects. ACES is due to be retendered this year. 		

Expand Scope 3 greenhouse gas reporting (supply chain emissions) and develop emissions reduction roadmaps with key suppliers (Scope 3)	Head of Procurement Contract Management	G
<ul style="list-style-type: none"> • We are working to increase the number of suppliers within the greenhouse gas reporting for OCC. Four suppliers have been included in 2023/24 year's report Annex 3. • An activity-based data approach has been taken. An initial supply chain emission estimation was made for 2020/21 expenditure data, which allowed for the identification of emissions hotspots within the supply chain, and higher emitting suppliers. • Top emitting suppliers are being targeted to provide actual emissions, which then replace the expenditure-based estimation. Our ability to progress in including more suppliers in our reporting largely depends on the relative readiness different suppliers (and sectors) have for collecting the required data and the capabilities they have to calculate the corresponding emissions. • One particular success has been the acquisition of activity-based data from the Oxford Bus Company. This has allowed the team to reflect the transition of the Oxford Bus Company's fleet over to fully electric, which reduces emissions, rather than using emissions data from an average bus company in the UK as a proxy. • A more efficient way of collecting this activity-based data is being developed (e.g. an online questionnaire) and reporting is also being encouraged among SMEs within Oxfordshire that are part of the OCC supply chain (approximately 12% of OCC suppliers are registered in Oxfordshire). 		
Develop process and toolkit to manage carbon in infrastructure projects	Director of Environment and Highways / Head of Climate Action	G
<ul style="list-style-type: none"> • Since June we have conducted a series of workshops with transport infrastructure, highways, property, procurement, planning, policy and leadership teams to understand OCC's position in relation to PAS2080 (framework principles of whole life carbon management in OCC's capital programme) which have been summarised in a PAS2080 Gaps report. • An implementation plan will be developed as part of the gap analysis exercise, which will be finalised and submitted for OCC leadership approval by December 2024. 		
Enabling Oxfordshire's transition to net zero (linked to PAZCO)		
Transport and connectivity		RAG
Implement Local Transport and Connectivity Plan (LTCP), including embodied carbon policy	Director of Environment and Highways	A
<ul style="list-style-type: none"> • Following adoption of the LTCP in July 2022 work has been ongoing to progress and implement the policies in the LTCP. This has included the following since Q1 of 2024: <ul style="list-style-type: none"> ○ Approval of the Strategic Active Travel Network ○ Progressing Phase 2 School Streets at 5 schools ○ Adoption of the Vision Zero Strategy and Action Plan ○ Adoption of the New Bus Service Improvement Plan ○ Launch of the new countywide, multi-operator MyBus ticket ○ Ongoing work to deliver a Horizon Europe funded project (Green-log) for a freight consolidation pilot in Oxford, with demonstration commencing in Winter 2024 		

<ul style="list-style-type: none"> ○ Central Oxfordshire Movement and Place Framework and development commenced. ● Ongoing delays to the reopening of the Botley Road have impacted the rollout of traffic filters and other central Oxford schemes within the LTCP. ● Overall, the LTCP monitoring report shows that there has been some positive progress against KPIs compared to last year. This includes an increase in bus and rail usage and a reduction of car trips and road fatalities or serious injuries. ● However, cycle trips have declined, and cycle, bus and rail usage all remain lower than the 2019 baseline. Similarly, private car related measures such as vehicle miles have continued to increase following the COVID-19 pandemic. This has been accompanied by a small increase in road transport emissions. ● The LTCP monitoring report also notes challenges around government's approach to funding delivery, which requires significant work to identify and bid for individual opportunities, thus impacting OCC's ability to deliver on the LTCP. 		
Evaluate and extend car-share schemes enabling reduced vehicle ownership, subject to receiving grant funding	Lead Technologist – EV Integration	A
<ul style="list-style-type: none"> ● OCC launched an Electric Vehicle (EV) car club pilot in April 2024 with 10 shared EVs based at Park and Charge hubs in towns and villages around the county (plus one in Oxford) ● The project received no council or grant funding and car clubs have been delivered at the risk and cost of car club operators Co Wheels, Zimbl, Enterprise CarClub and Thame EV Hire ● Some cars saw little usage and were removed during the pilot, others have seen significant usage and have remained in place, and EVs have also been added at new locations. ● Overall, the first year saw 1,000 new car club members/users join, more than 3,000 individual hiring sessions take place and over 165,000 electric miles driven. As a result, pilot was extended by 6 months. ● Recent conversations with partner councils and car club providers suggest that 11 of the car club vehicles will continue beyond the pilot end date in October, with 4 new locations also being added. ● The main stumbling block with the project is a lack of funding and dedicated resource to continue work on this beyond the pilot and scale up an equitable roll out of car clubs across the county. ● As the pilot has proven demand for car clubs outside of the city, next steps should be that we put a project/programme of works together and identify resources and funding to further expand the car club network as part of achieving our Net Zero goals and LTCP target of reducing 1 in 4 car trips. 		
Delivery of Oxfordshire Electric Vehicle Infrastructure Strategy through the OxLEVI programme	Team Leader – EV Integration	A
<ul style="list-style-type: none"> ● The OXLEVI programme is set to deliver at least 1,200 public EV chargers and 500 cable gullies across Oxfordshire by the end of 2026 ● Procurement is underway with final ITT documents near completion and awaiting final sign off from all partners and the funders, the Office for Zero Emission Vehicles (OZEV) ● Pending OZEV approval, we are due to tender for two chargepoint operator (CPO) concession contracts and a cable gully supplier in October 2024, leading to contract award in February 2025 and contract start in March 2025 ● Procurement of CPOs has been delayed due to the need to use open tender approach rather than the Oxford DPS, due to a legal challenge around the legitimacy 		

<p>of using frameworks to procure high value concession contracts. This has affected many other local authorities and their LEVI plans.</p> <ul style="list-style-type: none"> The greatest risk at present is a delay in getting sign off from OZEV and the tender having to go out under new procurement regulations after 28 October. 		
Buildings		RAG
Delivery of retrofit innovation programmes – Clean Heat Streets, Oxfordshire Energy Insights Project	Head of Climate Action	A
<ul style="list-style-type: none"> OCC's Energy Systems & Investment team has been working on the Alternative Energy Markets programme, funded by DESNZ. The Energy Saver App was launched in July 2024, offering energy insights to residents across Oxfordshire with a smart meter, plus the offer of smart technology to a select group of app users later in the year. The project is built on an innovative Intelligent Smart Energy Engine that is able to assess and recommend a combined tariff and technology offer, personalised for app users to their energy profile. The project aims to see c. 500 households be offered heat pumps, batteries, and solar PV, testing the impact of modelled tariffs not currently available on the market on the take up of energy smart appliances. The offer will be on a monthly fee basis, removing a significant barrier to adoption. The app has surpassed 1,000 downloads, however, we require many more active users in order to drive the other innovative elements of the trial. This therefore continues to be promoted both internally and externally to increase uptake. On the Clean Heat Streets project, part of the Heat Pump Ready programme, funded by DESNZ, a celebration event was held at Rose Hill community centre to update the local community and stakeholders with progress one year on from the start of the programme. Clean Heat Streets is the only one of the original four projects in the programme which is continuing to successfully deliver heat pumps to local communities. 150 homes registered for a free survey, of which 130 qualified. Heat pumps have been installed in 20 homes to date. 		
Expand retrofit delivery to homes in fuel poverty – complete Home Upgrade Grant 2 and apply for Local Authority Retrofit Scheme	Head of Climate Action	G
<ul style="list-style-type: none"> OCC was awarded over £6 million of capital retrofit grants through a government-backed scheme, Home Upgrade Grant phase 2 (HUG2). The purpose of this scheme is to tackle fuel poverty by upgrading the worst performing off-gas grid domestic properties. We are currently in the second, and final year of the HUG2 scheme. Delivery has scaled in year two and we have distributed £1.2 million since April. The next phase of funding from central government the 'Local Warmth fund' has now been announced with further detail expected in the autumn statement. Officers intend to put in an Expression of Interest to this scheme which is due to run for 3-5 years. 		
Input into the development of strong local planning policy driving environmental outcomes	Head of Strategic Planning	G
<ul style="list-style-type: none"> OCC is currently responding to the emerging District and City Local Plans, and also providing advice to strategic sites and Nationally Significant Infrastructure Projects. Since September 2024 the Climate Team has responded to the National Planning Policy Framework Consultation and the South East Strategic Reservoir Option 		

consultation, and worked with the Strategic Planning team to promote the inclusion of climate action in the delivery of various strategic sites.

- OCC is responsible for the production of the Local Nature Recovery Strategy for Oxfordshire by July 2025. The Biodiversity & Nature Recovery team has taken the lead in its production. The document is at an advanced stage and we are preparing to undertake a final consultation with partners prior to full public consultation.
- The Biodiversity & Nature Recovery team continues to work through the planning process on an ongoing basis to ensure positive outcomes for biodiversity, protected spaces and Biodiversity Net Gain.
- The Strategic Planning team coordinated submission of OCC's statements to the Oxford City Local Plan Examination Hearing Sessions. This reiterated our position that the Examination needs to carefully review the proposed spatial strategy to ensure the most sustainable patterns of development are brought forward, which will have positive implications on climate action.
- The Strategic Planning team also submitted responses to highlight the need for improved governance with the City's Community Infrastructure Levy allocations to support delivery of OCC projects such as active travel and other sustainable transport modes.

Energy		RAG
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In partnership, delivery of Local Energy Oxfordshire Neighbourhoods (LEO-N) expanding our work on smart community energy systems	Head of Climate Action / Consortium	R
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- This is currently rated as red as the partners submission for a follow up programme to LEO programme: LEON, to the Strategic Infrastructure Fund of OfGEM was not successful.
- Deliverables intended to be funded by LEON that are critical to the Oxfordshire Local Area Energy Plan (OxLAEP), such as the integration of neighbourhood-level energy plans and community energy focus were strengthened in the LAEP tender specifications prior to going to market.
- The LEO-N project partners remain committed to the project, and OFGEM has confirmed that a resubmission is possible.
- This will be explored in line with feedback received from the bid submission.
- OCC and Oxford City Council have carried out a gap analysis to determine alternative pathways for the delivery of strategic LEO-N outputs, including opportunities under council service planning, and alternative funding sources. This work is ongoing.

Development and delivery of Local Area Energy plan for County	Head of Climate Action / FOP Infrastructure Advisory Group	G
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- The Future Oxfordshire Partnership agreed to allocate OxLAEP a budget of £600,000, in alignment with OxLAEP Outline Business Case Option 4: five district level LAEPs plus County-wide report, to be delivered by December 2025.
- Following the FOP decision at the end of July 2024 and permission to go to market through the Oxfordshire Commercial Board, OCC hosted two pre-procurement Open Days, attended by over 20 organisations.
- Officers from the OCC Climate Action Team worked with the County Procurement and Legal teams to issue the tender documentation on 21 August 2024.
- The ITT will close on 30 September 2024, and the contract is expected to start in mid-December 2024.

Development of green finance workstreams including Oxfordshire green prospectus, finance strategy, Green Bond and 2025 100together green finance conference	Head of Finance / Various	G
<ul style="list-style-type: none"> OCC has been working with Abundance Investment to explore green bonds. The development of a Green Prospectus is also underway, led by OxLEP. 31Ten have been appointed as the leaders of a small consortium which will support with the development of the prospectus. The 100together programme is continuing, with a networking event hosted by Lady Margaret Hall taking place in early September 2024. A date has been confirmed for the next conference, which will be held in June 2025. 		
Waste and consumption (circular economy)		RAG
Develop Oxfordshire circular economy strategy	Head of Environment and Circular Economy	A
<ul style="list-style-type: none"> Work on the Circular Economy Strategy was stalled for a while due to a lack of resource, although restarted in October 2024. A final strategy is expected to be ready for approval in May 2025 		
Delivery of strong climate outcomes in the Minerals and Waste Local Plan	Head of Strategic Planning	G
<ul style="list-style-type: none"> The adopted Minerals and Waste Local Plan, and its policies have been used in the determination of 17 Minerals and Waste planning applications which includes policies to ensure strong climate outcomes A review is underway to assess progress alongside a proposed new system for plan making. The team have been successful in bidding for Central Government funding for a new Sustainability Officer role within the team A Climate Impact Assessment tool is being explored which can be used to strategically assess minerals and waste sites. 		
Adaptation and resilience		RAG
Convene multiagency underwater summit to review 2023-24 Oxfordshire flooding to scope pre-emptive action to reduce harm from future recurrence	Director of Public Affairs, Policy and Partnerships	G
<ul style="list-style-type: none"> We are organising a round table with stakeholders in late November on water and flood resilience. It follows on from the water summit hosted by the county council in November 2022 and is designed to develop a shared understanding across different sectors about approaches to flood resilience in Oxfordshire, including how we can reduce incidents of flooding through nature-based and landscape-scale solutions. 		
Develop an adaptation strategy which incorporates the role of people, nature and technology in adapting and building resilience	Head of Climate Action	G
<ul style="list-style-type: none"> Sustainability West Midlands was commissioned in May 2024 to support the development of the Oxfordshire Climate Adaptation Route Map. The specification for the Route Map was agreed with the FOP Environment Advisory Group which is part-funding the Route Map. Two workshops were held as part of the Route Map development process both in terms of capacity building, and to engage stakeholders directly on the issues facing the county and the content of the Route Map 		

<ul style="list-style-type: none"> • Approximately 20 one-to-one interviews with internal and external stakeholders were also held to obtain information on adaptation activities which are already underway across the county, and candid views of the scope of the Route Map. • A survey was also shared with a wider stakeholder group. • The draft Climate Adaptation Route Map has been received and reviewed internally and by stakeholders. • A risk on the effects on Climate Change has been added to the council's Strategic Risk Register • A Storymap has been developed to summarise the Extreme Value Analysis carried out by Atkins, and provides a visual indication of the hazard exposure and risks facing communities across Oxfordshire under different future warming scenarios. This tool will be used to help local groups understand the risks they face in their areas (extreme heat, flooding, and what mitigation steps they can take. • An Adaptation Summit is scheduled for February 2025, with the intention of discussing and disseminating the actions from the Adaptation Route Map among a wider range of stakeholders. 		
Extend pilot flood wardens' engagement programme	Principal Officer – Flood Risk Management	G
<ul style="list-style-type: none"> • A flood warden pilot scheme was established by the Flood Risk Management Team following approvals from the Steering Group and ran for 6 months up to the end of March 2024. • This involved three areas across the county that identified groups that could be trained to undertake flood warden duties. The three areas were Witney, Ascott Under Wychwood and Sunningwell. • At the end of the pilot scheme a survey was sent to all the flood wardens to provide feedback. 100% positive feedback was received, and in July 2024 approval was given to move the scheme to business as usual and roll the scheme out to other areas across the county. • Following this a list of potential areas for initial rollout was developed, the first being Abingdon. • This will involve approaching parish/ town councils/ local flood groups in the areas to help advertise for volunteers. Training will then be arranged with the volunteers and link into any other community-based work. • Advertisements for volunteers in Abingdon have already been released, and a training session will run September – October 2024. 		
Natural environment		RAG
Develop Local Nature Recovery Strategy (LNRS) for Oxfordshire, integrating with adaptation strategy	Principal Biodiversity Officer	G
<ul style="list-style-type: none"> • From February to March 2024 the team held 12 workshops, 2 engagement events, and 1 online survey covering a 40-day period, involving over 1,000 people. The responses from this engagement have been analysed to get an understanding of top priorities from nature recovery in the county. • In May 2024 a public webinar was held to present a summary of the outcomes from the survey and workshops. Over 120 people joined the call and more watched the recording. • LNRS launched a mapping tool to identify local places where landowners and organisations were willing to improve or create habitats so the strategy can align with 'willingness' to increase the likelihood that the future recommendations are delivered. Over 170 individual locations were added and 15-20 emails were sent to us with mapped areas that covered larger areas of the county. 		

<ul style="list-style-type: none"> The LNRS partnership has developed the maps, and statutory documents based on local priorities and strategies and these are being prepared to be sent to local authorities, Natural England, and OCC for approval to go online for public consultation between October – November 2024. 		
Develop biodiversity net gain policy	Principal Biodiversity Officer	G
<ul style="list-style-type: none"> This work stream has been on hold since April 2024 due to insufficient staff resource. Work has begun again from September 2024 onwards. Next steps are to report against Biodiversity Actions in 2024, finish drafting the Biodiversity Action Framework and to develop a Biodiversity Action Plan for 2025 these work areas will be the focus up to December 2024. 		
Working with Natural Capital Investment Group for LNP to develop offset model for Oxfordshire	Oxfordshire Local Nature Partnership Manager	G
<ul style="list-style-type: none"> Draft nature market principles and framework draft are substantially progressed, drawing on British Standards Institution (BSI) nature markets framework and existing Oxford Offset Principles; currently assessing inseting strategy (whether to create in-house or utilise potential future BSI/market standard). Expecting to be in near final form (subject to stakeholder review) by end of October 2024. Two potential sites identified and discussions progressing with landowners; one site to test application of nature-based Wilder Carbon standard and another for potential woodland creation project delivering carbon benefits alongside biodiversity and flood protection benefit. Developing an investment fund that would stimulate revenue-generating, financially self-sustaining projects that deliver measurable benefits to biodiversity in alignment with the LNRS. 		
Deliver tree replacement programme, including development of County-wide partnerships and collaborations to increase tree cover.	Head of Environment and Circular Economy / Principal Officer - Arboriculture	G
<ul style="list-style-type: none"> As of April 2024 all Tree Aftercare & Planting Service (TAPS) posts have been fully recruited. The Sutton Farm workshop refurbishment has been completed, providing a viable storage and workspace for the TAPS team. Between May and August 2024, in-house aftercare and watering visits were undertaken by TAPS (>700 trees) and Tree Guardians / Community Groups (>80 trees). The Tree Planting feedback form was launched and promoted, and shows that 95% of respondents were pleased to see that OCC is planting trees, and that 96% of respondents who have seen trees being planted give the quality of planting a 4+ rating out of 5. Tree planting locations have been identified for this season (December 2024 – March 2025) and shared with internal stakeholders (OCC staff) and external stakeholders (parish councils, town councils, and OCC councillors). Letter drops have been made to residents with more than 10 trees planted on their street to raise awareness of the scheme. 		
Community support and engagement		RAG
Develop new climate engagement and comms strategy and activity	Head of Climate Action	G
<ul style="list-style-type: none"> The Climate Engagement Route Map is currently in development. A desktop/literature review has been completed to understand existing policies, partnerships and climate engagement/ survey results. 		

<ul style="list-style-type: none"> We are currently in the participatory phase of information gathering to provide an evidence-base for the route map. This phase consists of: <ul style="list-style-type: none"> A Knowledge, Attitudes and Practices (KAP) survey which was produced and circulated, and now has over 1,000 responses. Policy Lab research on minority groups in climate action Internal Geographical Information Systems mapping of second language data Embedding ourselves within the community at events and meetings with the Community Action Groups (CAG) and Oxfordshire Local Nature Recovery Partnership Oxfordshire Local Nature Partnership (OLNP) to listen and understand. This will launch us into the route map drafting in early 2025. 		
Continue to support scale up of Community Action Group (CAG) network	Head of Environment and Circular Economy	G
<ul style="list-style-type: none"> The CAG annual report for 2023/24 has been delivered. The report showed doubling of events and volunteer hours, indicating that the network continues to grow from strength to strength. 		
Partnership and Strategy		RAG
Support the creation of a Zero Carbon Oxfordshire Climate Partnership	Head of Climate Action	G
<ul style="list-style-type: none"> Work is underway to expand the Zero Carbon Oxford Partnership to a county-wide partnership. A Steering Group meeting was held in October 2024 to make key decisions about the formation of the new partnership, including name, branding and governance structure. 		
Play an active role in networks to promote OCC's work and lobby government	Various	G
<ul style="list-style-type: none"> OCC was nominated for the National Council or Local Authority of the Year at the Energy Efficiency Awards 2024. Members of the Climate Action Team have attended and spoken at a number of different external events, including the Heat Pump Summit, Local Authority Retrofit Forum, UK Real Estate Investment and Infrastructure Forum and the Installer Show. The team have also run a number of workshops to support various programmes including climate engagement, adaptation and off-setting/in-setting with attendees from the district councils and other local organisations. The potential for locally led Climate Action has been a core theme in the council's engagements with central government on devolution. The council continues to work jointly in a number of formal and informal forums on activity to tackle the climate emergency, including through the Greater South East Net Zero Hub, Local Nature Partnership, Future Oxfordshire Partnership, LEO and the Low Carbon Hub, and actively leading a number a workstreams under the Zero Carbon Oxford Partnership (ZCOP). Partnership with Oxfordshire businesses has continued through the Oxfordshire Greentech network, with the council supporting their Climate Solutions Conference in March 24. The council is an active member of the following key national networks through which it shares best practice with other local authorities and lobbies government on national climate policy: UK100, Association of Directors of Environment, Planning and Transport Climate Change and Environment Boards (ADEPT), Local Government Association Sustainability Action Network, Association of Public Service Excellence Energy (APSE) network. 		